### **GS Yuasa Report 2022**

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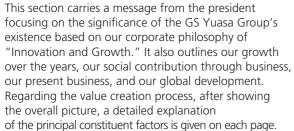
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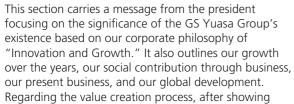


This section features the president's thoughts, in consideration of the market environment, on such matters as GS Yuasa's contribution to the solution of social issues and strategy toward long-term growth. It also presents the thoughts of the director in charge of finance on financial conditions and strategy, as well as a ongoing report on the current status of ROIC management.

In this section, a detailed explanation is given of such matters as our medium- to long-term strategy integrating financial and nonfinancial (ESG) factors and our response to climate change. There is also a special feature on our response to the expansion of renewable energy market, which has been attracting much attention recently.

This section outlines our materiality-related results and evaluation in detail, as well as our ESG initiatives and disclosed data.

In addition to long-term financial trend data and a financial analysis of the fiscal 2021, this section presents basic information for understanding our company.



### Scope of this report

#### Preparation of this report

This report has been issued to familiarize our stakeholders including shareholders and investors with the management policies and business strategies of the GS Yuasa Group. In this report, we explain the path toward value creation pursued by our Group with a focus on our business models and medium- to long-term policies and strategies in the hope that readers can deepen their understanding of these topics.

#### Period and content covered

Results for fiscal 2021 (April 1, 2021–March 31, 2022)

#### Companies covered

This report covers the GS Yuasa Group, comprised of GS Yuasa Corporation, the holding company; GS Yuasa International Ltd., the Group's core operating company; and consolidated subsidiaries. Notes are included for data that fall outside the scope of the companies covered.

#### Date of issue

October 2022

### Referenced guidelines, etc.

- IFRS Foundation, International Integrated Reporting Framework
- Ministry of Economy, Trade and Industry, Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value Creation
- Global Reporting Initiative (GRI), **GRI Sustainability Reporting** Standards

# Guidance for Collaborative Value Creation

#### About importance and comprehensiveness

This report focuses on particularly important information, presented in such a way as to be easy to read and understand. The website discloses comprehensive information in order to meet public demands.



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