Governance Data – Headings and Indicators

Category	Theme	Data
Time-Series Data	Board of Directors	Number of directors, number of board meetings held
	Board of Corporate Auditors	Number of corporate auditors, number of meetings held
	Nomination and Remuneration Committee	Number of committee members, number of committee meetings held
	Remuneration of Directors and Corporate Auditors	Remuneration composition for internal directors, total remuneration
	Cross-Shareholdings	Number of cross-shareholdings, ratio of cross-shareholdings to net assets
	Business Ethics	Number of significant legal violations, number of corruption incidents, amount of political contributions, number of whistleblower reports
	Intellectual Property	Number of patents held
	Information Security	Pass rate for the information security proficiency test

Scope of Data Coverage

The scope of coverage in this document is as follows:

Name / Term	Scope of Coverage
The Company	GS Yuasa Corporation
The GS Yuasa Group	All consolidated subsidiaries
Domestic Group Companies	All consolidated subsidiaries in Japan (including GS Yuasa International Ltd., the core operating subsidiary of the Group)
Overseas Group Companies	All consolidated subsidiaries outside Japan
Individual company names	When a specific company name is indicated, the scope covers that company only.

Note: Even when terms such as “the GS Yuasa Group,” “Domestic Group Companies,” or “Overseas Group Companies” are used, the scope of certain indicators may not include all consolidated subsidiaries due to differences in applicable laws and regulations, management systems, data availability, or other factors.

Governance Data – Time-Series Data

Board of Directors		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Composition	Number of directors	persons	7	7	7	7	7	The Company	
	Number of outside directors	persons	3	3	3	3	3		
	Number of female directors	persons	1	1	1	1	1		
Meeting Frequency	Number of meetings held	times	19	17	17	17	17		

Board of Corporate Auditors		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Composition	Number of corporate auditors	persons	4	4	4	4	4	The Company	
	Number of outside corporate auditors	persons	2	2	2	2	2		
Meeting Frequency	Number of meetings held	times	15	14	14	14	16		

Nomination and Remuneration Committee		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Composition	Number of committee members	persons	5	5	5	5	5	The Company	
	Number of outside directors	persons	3	3	3	3	3		
Meeting Frequency	Number of meetings held	times	8	8	9	8	9		

Remuneration of Directors and Corporate Auditors		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Remuneration Composition (Internal Directors)	Basic remuneration	%	80	80	70	86	70	The Company	Outside director and corporate auditor remuneration consists solely of basic remuneration
	Short-term performance-linked remuneration	%	10	10	15	28	15		
	Mid- to long-term performance-linked remuneration	%	10	10	15	15	15		
Total Remuneration	Internal directors	million yen	187	197	207	284	306	The Company	Total amount of remuneration and other compensation paid to directors by the company and its subsidiaries
	Internal corporate auditors	million yen	49	49	49	51	53		
	Outside directors and corporate auditors	million yen	47	43	43	44	44		

Cross-Shareholdings		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Shareholding Status	Number of cross-shareholdings	number	52	50	48	48	46	The Company	Excluding shares deemed to be held
	Ratio of cross-shareholdings to net assets	%	11.3	9.1	8.7	8.1	6.3		

Business Ethics		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Compliance	Number of significant legal violations	cases	0	0	0	0	0	The GS Yuasa Group	
Corruption	Number of corruption incidents	cases	0	0	0	0	0	The GS Yuasa Group	
Political Donations	Political contributions	yen	0	0	0	0	0	The GS Yuasa Group	
Internal Whistleblower System	Number of whistleblower reports	reports	8	9	31	23	35	The GS Yuasa Group	

Intellectual Property		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Number of Patents Held	Domestic	patents	2,207	1,977	2,115	2,243	2,345	GS Yuasa International Ltd.	Number of patents held based on applications filed by the target organization itself or by its major subsidiaries in the name of the target organization.
	Overseas	patents	1,997	1,771	1,866	1,936	1,961		
	Total	patents	4,204	3,748	3,981	4,179	4,306		

Information Security		Unit	FY2021	FY2022	FY2023	FY2024	FY2025	Scope of coverage	Note
Confidential Information	Pass rate for the information security proficiency test	%	96	96	96	96	97	Domestic Group Companies	Target: All internal network users